

# Tackling Multiple Disadvantage

Employment support for people experiencing homelessness - lessons from TMD Andy Webb (Wellbeing Manager, formerly TMD Project Manager) 17<sup>th</sup> Dec 2020





#### **Project Manager Overview**

## **TMD Overview**

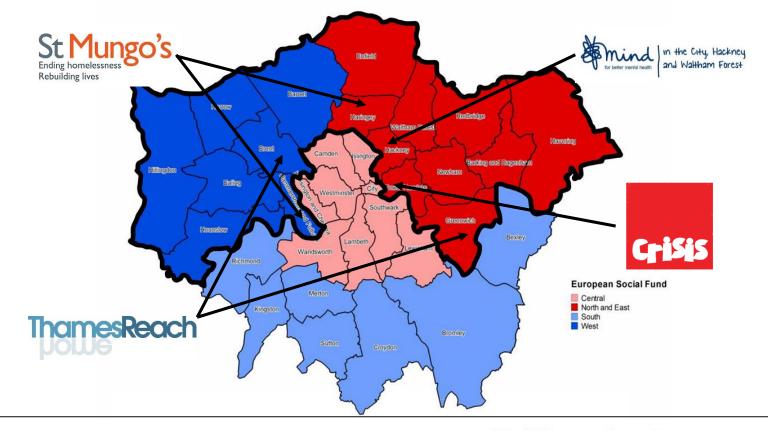
- Aim: Support for single homeless people with multiple and complex needs into training and employment.
- April 2017 to March 2020
- Building Better Opportunities (BBO) project, co-financed by National Lottery Community Fund (was Big Lottery Fund) with European Social Fund
- Budget of £1.42m
- Crisis led London-wide partnership of 4 leading charities
- All partners provided end-to-end and 6 months in-work support
- Delivery shared Crisis 50%, Thames Reach 20%, St Mungo's 20%, Mind CHWF 10%





## **Geographic Coverage**

West, North & East London – 6 TMD hubs covering 17 London Boroughs. (St Giles Trust's Peer Circles BBO project covers Central and South London)



Thames Reach



for better mental health

in the City, Hackney and Waltham Forest

St Mungo's

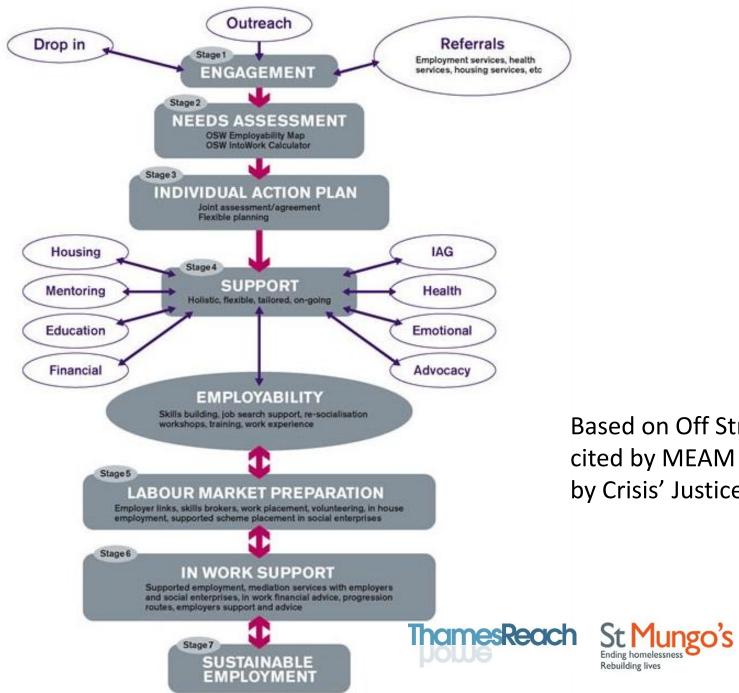
Ending homelessness Rebuilding lives

## Model

- Highly personalised coaching model
  - All partners deliver 1:1 end to end provision
  - 7 stages from initial assessment to 6 months in-work support
- Access to training and activities including;
  - Literacy, functional skills, IT and ESOL etc
  - Soft skills employability, CV building, GOALS coaching
  - Health and wellbeing group activities and 1:1 counselling
- Housing Support
  - Partners provided housing support using in-house resource and partner agencies
- Working with partners
  - Coaches take lead role, liaising with housing, employment, health, and vol sector agencies
- Access to employers
  - Crisis' Employment Platform opened to all TMD participants







Based on Off Streets and Into Work model, cited by MEAM coalition (2015) and reinforced by Crisis' Justice Studio report (2016)

for better mented health | in the City, Hackney



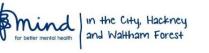
#### Targets and Results

## Targets

**ThamesReach** 

- **RESULTS Programme level**
- 600 people will start project
- 168 will exit into employment or self-employment (28%)
  - Of these 96 will sustain for 6 months (57% on those who enter employment)
- 102 will exit into training
- 105 of economically inactive will exit into job search activity
- SOFT OUTCOMES Project level (9)
- Improved Emotional Health & resilience to pursue employment goals (3)
- Improved Employability Skills (3)
- Feel more likely to get a job upon leaving (3)



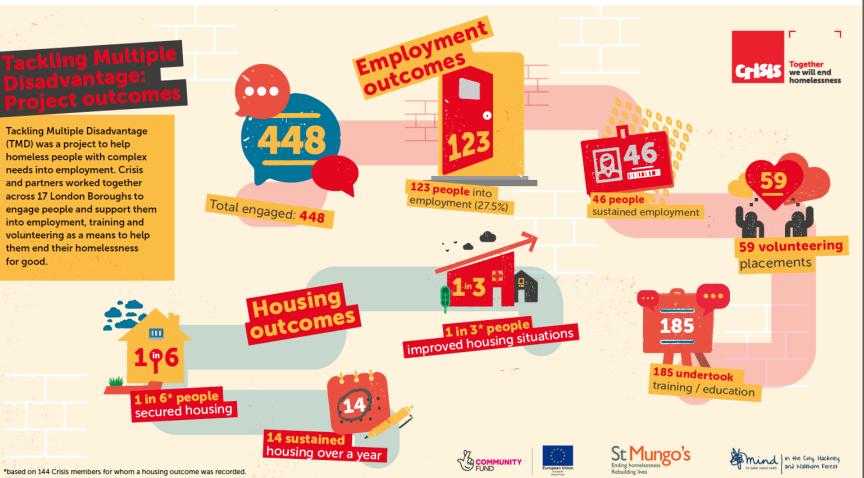




#### Performance



Tackling Multiple Disadvantage (TMD) was a project to help homeless people with complex needs into employment. Crisis and partners worked together across 17 London Boroughs to engage people and support them into employment, training and volunteering as a means to help them end their homelessness for good.



#### **Results Summary**

	Totals		%	
Exit Result	Target	Actual	Target	Actual
Project Starts	600	448	100%	75%
Exit into employment	168	123	28%	27%
Sustained employment	96	46	16%	10%
Training	102	17	17%	4%
Job Search	105	9	18%	2%





#### Participants

### Participation rates by characteristic

#### Table 1 participation targets and rates by demographic group

	Participant rates	Target	Actual
Gender	Men	60%	79%
	Women	40%	21%
Employment status	Unemployed	35%	60%
	Economically inactive	65%	40%
Demographics	Aged 50 or over	15%	22%
	With disabilities	40%	35%
	Ethnic minorities	55%	59%





## Participation rates by characteristic

#### Box 1: TMD participant circumstances<sup>24</sup>

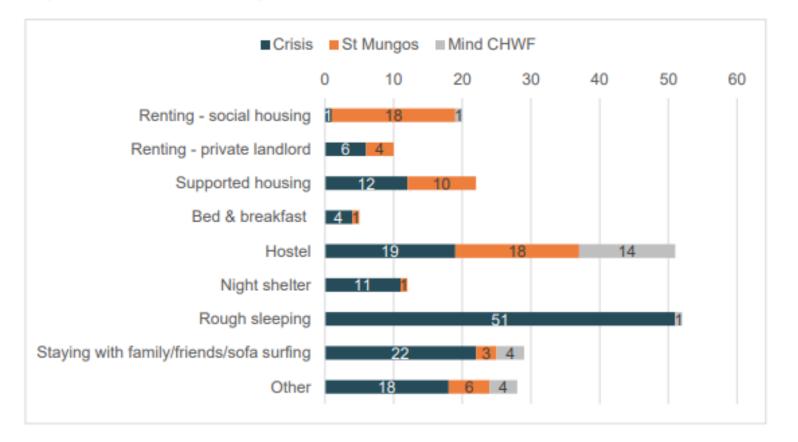
All TMD participants were homeless or had experienced housing exclusion. In addition:

- 48% identified mental health problems;
- 34% identified substance misuse issues;
- 35% were disabled;
- 51% lacked basic skills;
- 21% were ex-offenders.



### Participation rates by characteristic

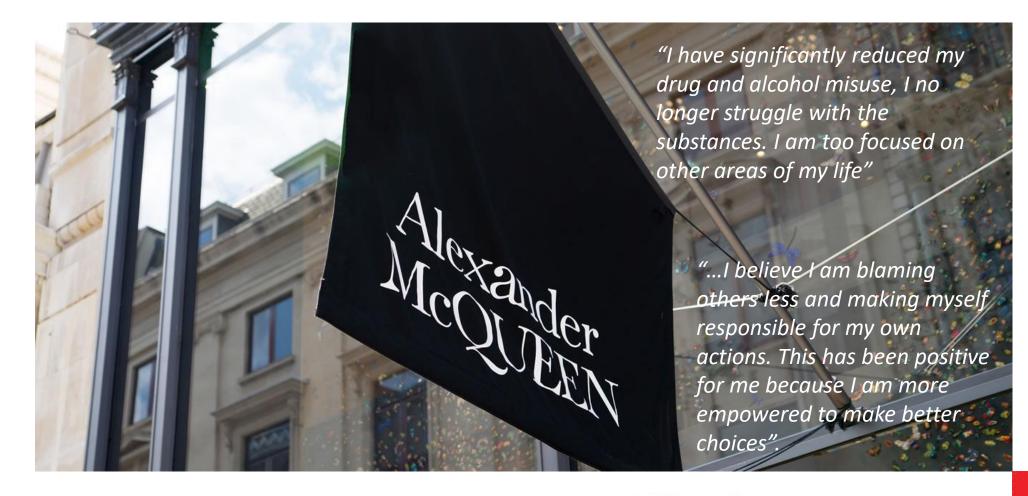
#### Figure 9 Participant living situations







#### Case Study - J







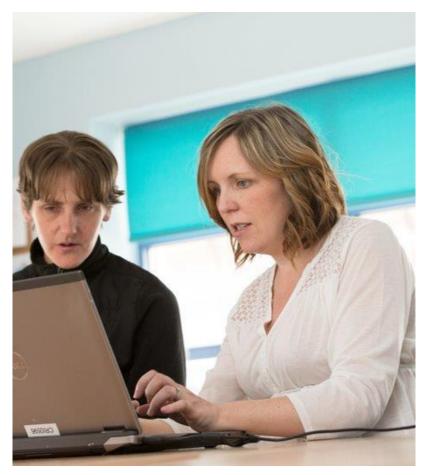




#### **Operational Challenges**

## **Operational challenges**

**ThamesReach** 



• Programme Design

Caseload Management

Emi

Staff Turnover

• Gaps in support

St Mungo's

